

**COMMUNITY FUTURES CENTRAL ALBERTA**

**FINANCIAL STATEMENTS**

**For the year ended March 31, 2024**



## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Community Futures Central Alberta

### *Opinion*

We have audited the financial statements of Community Futures Central Alberta, which comprise the statement of financial position as at March 31, 2024, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2024, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

***Responsibilities of Management and Those Charged with Governance for the Financial Statements***  
Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



### INDEPENDENT AUDITOR'S REPORT, continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- ◆ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Lethbridge, Alberta  
June 26, 2024

A handwritten signature in black ink that reads "Avail LLP". The "A" and "L" are particularly stylized.

Chartered Professional Accountants

**COMMUNITY FUTURES CENTRAL ALBERTA**  
**STATEMENT OF FINANCIAL POSITION**  
**As at March 31, 2024**

	PrairiesCan Operating Fund	PrairiesCan Non-Repayable Investment Fund	Loan investment funds		RRRF Investment/ Loan Fund	Capital Growth Initiative Fund	2024 Total	2023 Total
			PrairiesCan Conditionally Repayable Investment Fund	PrairiesCan Conditionally Repayable Investment Fund				
<b>ASSETS</b>								
<b>Current assets</b>								
Cash	\$ 304,795	\$ 1,527,430	\$ 108,145	\$ 1,467,659	\$ -	\$ 3,408,029	\$ 1,597,129	\$ 932,139
Short-term investment (note 3)	-	458,119	107,762	-	-	983,368	76,816	76,816
Accounts receivable	147,409	12,702	1,898	8,130	-	170,520	5,380	5,380
Prepaid expenses and deposits	7,433	-	-	-	-	7,433	164,138	164,138
Advances to other funds	-	84,704	-	48,227	-	53,962	188,893	188,893
Current portion of loans receivable	-	283,520	-	43,001	778,568	-	1,105,089	328,366
	459,637	2,366,455	417,487	260,806	2,302,584	54,343	5,861,332	3,105,028
<b>Loans receivable (note 4)</b>	-	1,178,844	-	223,938	1,362,493	80,416	2,845,691	6,732,069
<b>Capital assets (note 5)</b>	423,206	-	-	-	-	-	423,206	433,814
	\$ 882,843	\$ 3,545,319	\$ 417,487	\$ 484,744	\$ 3,665,077	\$ 134,759	\$ 9,130,229	\$ 10,270,911

**COMMUNITY FUTURES CENTRAL ALBERTA**  
**STATEMENT OF FINANCIAL POSITION**  
**As at March 31, 2024**

	PrairiesCan Operating Fund	Loan investment funds			RRRF Investment/ Loan Fund	Capital Growth Initiative Fund	2024 Total	2023 Total
		PrairiesCan Non-Repayable Investment Fund	PrairiesCan Conditionally Repayable Investment Fund	PrairiesCan Conditionally Repayable Investment EDP Fund				
<b>LIABILITIES AND FUND BALANCES</b>								
<b>Current liabilities</b>								
Accounts payable and accrued liabilities	\$ 76,130	\$ -	\$ -	\$ -	\$ 1,376,478	\$ -	\$ 1,432,608	\$ 58,701
Payroll remittances	9,380	-	-	-	-	-	9,380	17,604
Deferred contributions (note 6)	314,712	-	-	-	-	-	314,712	63,447
Advances from other funds	47,243	-	-	-	139,650	-	186,893	164,138
	447,465	-	-	139,650	1,376,478	-	1,963,593	303,390
<b>Administrative funds loan (note 7)</b>	-	-	-	-	98,720	-	98,720	132,720
<b>Investment funds (note 7)</b>	-	-	300,000	200,000	2,141,061	125,833	2,766,894	5,757,634
	447,465	-	300,000	339,650	3,616,259	125,833	4,829,207	6,194,244
<b>Fund balances</b>								
Share capital (note 8)	7	-	-	-	-	-	7	7
Invested in capital assets	423,206	-	-	-	-	-	423,206	433,814
Externally restricted	3,545,319	117,487	145,094	48,818	-	8,926	3,865,644	3,603,019
Internally restricted (note 9)	73,491	-	-	-	-	-	73,491	62,969
Unrestricted	(61,326)	-	-	-	-	-	(61,326)	(23,132)
	435,378	3,545,319	117,487	145,094	48,818	8,926	4,301,022	4,076,667
	\$ 882,843	\$ 3,545,319	\$ 417,487	\$ 484,744	\$ 3,865,077	\$ 134,759	\$ 9,130,229	\$ 10,270,911

Approved on behalf of the board

*Russell J. Crook*  
Director \_\_\_\_\_

Director \_\_\_\_\_

**COMMUNITY FUTURES CENTRAL ALBERTA**  
**STATEMENT OF OPERATIONS**  
**For the year ended March 31, 2024**

	PrairiesCan Operating Fund (schedule 1)	PrairiesCan Non-Repayable Investment Fund	PrairiesCan Conditionally Repayable Investment Fund	Loan investment funds		Capital Growth Initiative Fund	2024 Total	2023 Total
				RRRF Investment/ Loan Fund	PrairiesCan Conditionally Repayable Investment EDP Fund			
<b>Revenue</b>								
Prairies Economic Development Canada	\$ 342,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 342,495	\$ 347,493
Contribution (schedule 1)	354,106	107,884	15,486	23,550	17,019	6,004	354,106	434,378
Other grant funding	-	92,269	-	8,619	23,261	-	154,457	125,242
Interest on loans	9,388	-	-	-	-	-	149,023	87,172
Investment income	28,315	-	-	-	-	-	28,315	41,594
Administrative and application fees	6,000	-	-	-	-	-	6,000	15,350
Rental	3,325	-	-	-	-	-	3,325	9,006
Training - Entrepreneurs with Disabilities	950	-	-	-	-	-	950	8,644
Courses and seminars	6,873	6,263	6,263	1,647	-	-	14,753	(16,296)
Unrealized gain (loss) on investments	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>744,579</b>	<b>207,026</b>	<b>21,749</b>	<b>33,786</b>	<b>40,280</b>	<b>6,004</b>	<b>1,053,424</b>	<b>1,052,583</b>
<b>Expenses</b>								
Salaries and benefits	382,920	-	-	-	-	-	382,920	467,048
Special projects	250,622	-	-	-	-	-	250,622	169,529
Professional fees	34,253	-	-	-	-	-	34,253	33,436
Office and communication	35,478	-	-	-	-	-	35,478	36,957
Advertising and promotion	21,553	-	-	-	-	-	21,553	42,683
Building operations	21,210	-	-	-	-	-	21,210	19,987
Repairs and maintenance	13,793	-	-	-	-	-	13,793	14,658
Travel	10,833	-	-	-	-	-	10,833	15,735
Non-refundable GST	8,635	-	-	-	-	-	8,635	6,763
Staff and board development	8,293	-	-	-	-	-	8,293	8,647
Insurance, licences and dues	8,106	-	-	-	-	-	8,106	8,354
Loan losses (recovery) and bad debts	-	3,661	-	-	-	-	3,661	16,340
Training - Entrepreneurs with Disabilities	3,525	-	-	-	-	-	3,525	9,006
Equipment rental	3,465	-	-	-	-	-	3,465	4,467
Directors meetings	1,789	-	-	-	-	-	1,789	1,885
Bank charges	976	559	-	-	-	-	1,535	1,111
Loss on disposal of capital assets	331	-	-	-	-	-	331	184
Amortization	19,067	-	-	-	-	-	19,067	18,126
<b>Total Expenses</b>	<b>824,849</b>	<b>4,220</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>829,069</b>	<b>874,616</b>
<b>Excess of revenue over expenses</b>	<b>\$ (80,270)</b>	<b>\$ 202,806</b>	<b>\$ 21,749</b>	<b>\$ 33,786</b>	<b>\$ 40,280</b>	<b>\$ 6,004</b>	<b>\$ 224,355</b>	<b>\$ 177,967</b>

**COMMUNITY FUTURES CENTRAL ALBERTA**  
**STATEMENT OF CHANGES IN FUND BALANCES**  
**For the year ended March 31, 2024**

	PrairiesCan Operating Fund	PrairiesCan Non-Repayable Investment Fund	PrairiesCan Conditionally Repayable Investment Fund	RRRF Investment/ Loan Fund	Capital Growth Initiative Fund	2024 Total	2023 Total
<b>Invested in capital assets</b>							
<b>Beginning of year</b>	\$ 433,814	\$ -	\$ -	\$ -	\$ -	\$ 433,814	\$ 430,329
Purchase of capital assets	8,790	-	-	-	-	8,790	21,175
Disposal of capital assets	(331)	-	-	-	-	(331)	(184)
Amortization	(19,067)	-	-	-	-	(19,067)	(18,126)
<b>End of year</b>	423,206	-	-	-	-	423,206	433,814
<b>Externally restricted</b>							
<b>Beginning of year</b>	-	3,384,513	95,738	111,308	8,538	3,603,019	3,439,081
Excess of revenue over expenses	-	202,866	21,749	33,786	40,280	304,625	173,738
Transfer to operating	-	(42,000)	-	-	-	(42,000)	(9,300)
<b>End of year</b>	-	3,545,319	117,487	145,094	48,818	3,865,644	3,603,019
<b>Internally restricted</b>							
<b>Beginning of year</b>	62,959	-	-	-	-	62,959	36,177
Transfer from operating	10,532	-	-	-	-	10,532	26,782
<b>End of year</b>	73,491	-	-	-	-	73,491	62,369
<b>Unrestricted</b>							
<b>Beginning of year</b>	(23,132)	-	-	-	-	(23,132)	(6,393)
Excess (deficiency) of revenue over expenses	(80,270)	-	-	-	-	(80,270)	4,228
Purchase of capital assets	(8,790)	-	-	-	-	(8,790)	(21,175)
Disposal of capital assets	331	-	-	-	-	331	184
Amortization	19,067	-	-	-	-	19,067	18,126
Transfer to internally restricted	(10,532)	-	-	-	-	(10,532)	(26,782)
Transfer from externally restricted	42,000	-	-	-	-	42,000	9,300
<b>End of year</b>	(61,326)	-	-	-	-	(61,326)	(23,132)
<b>Share capital</b>							
<b>Beginning of year</b>	7	-	-	-	-	7	7
<b>End of year</b>	7	-	-	-	-	7	7
	\$ 435,378	\$ 3,545,319	\$ 117,487	\$ 145,094	\$ 48,818	\$ 8,926	\$ 4,076,667

**COMMUNITY FUTURES CENTRAL ALBERTA**  
**STATEMENT OF CASH FLOWS**  
For the year ended March 31, 2024

	PrairiesCan Operating Fund	PrairiesCan Non-Repayable Investment Fund	PrairiesCan Conditionally Repayable Investment Fund	Loan investment funds PrairiesCan Conditionally Repayable Investment EDP Fund	RRLF Investment/ Loan Fund	Capital Growth Initiative Fund	2024 Total	2023 Total
<b>Cash flows from operating activities</b>								
Excess of revenue over expenses	\$ (80,270)	\$ 202,806	\$ 21,749	\$ 33,786	\$ 40,280	\$ 6,004	\$ 224,355	\$ 177,967
Items not involving cash	19,067	-	-	-	-	-	19,067	18,126
Amortization	331	-	-	-	-	-	331	184
Loss on disposal of capital assets	-	3,661	-	(6,263)	(1,617)	-	3,661	16,340
Provision for credit losses (recoveries)	-	(6,873)	-	-	-	-	(14,753)	16,296
Unrealized gain (loss) on investments	(60,872)	199,594	15,486	32,169	40,280	6,004	232,661	228,913
Net change in non-cash working capital items	(82,960)	(2,911)	-	287	(8,031)	-	(30)	(93,645)
Accounts receivable	(1,553)	-	-	-	-	-	(1,553)	(29,442)
Prepaid expenses and deposits	-	-	-	-	-	-	-	4,955
Accounts payable and accrued liabilities	9,204	-	-	-	1,376,478	-	1,385,682	12,072
Deferred contributions	251,264	-	-	-	-	-	251,264	(180,559)
Advances to/from other funds	32,559	76,866	-	(9,704)	(48,327)	(51,393)	1	-
Interest transfer	42,000	(42,000)	-	-	-	-	-	-
	189,642	231,549	15,486	22,752	1,360,400	(45,419)	1,774,410	35,939
<b>Cash flows from lending activities</b>								
Loan repayments	-	300,795	-	29,559	2,027,570	9,585	2,367,509	894,355
Loan advances	-	(244,750)	-	(20,000)	-	(20,000)	(284,750)	(646,356)
Loan recoveries	-	4,732	-	-	-	-	4,732	4,950
Proceeds from investment funds	-	-	-	-	-	62,339	62,339	100,000
Repayments to investment funds	-	-	-	-	(2,027,570)	(6,505)	(2,034,075)	(370,239)
Repayments to administrative fund loan	-	-	-	-	(34,000)	-	(34,000)	(39,000)
	-	60,777	-	9,559	(34,000)	45,419	81,755	(56,310)
<b>Cash flows from investing activities</b>								
Purchase of capital assets	(8,790)	-	(16,993)	(15,486)	(3,996)	-	(8,790)	(21,795)
Contributions to investment pool	-	-	-	-	-	-	(36,475)	(29,057)
	(8,790)	(16,993)	(15,486)	(3,996)	-	-	(45,265)	(50,832)
<b>Increase (decrease) in cash</b>								
<b>Cash, beginning of year</b>	180,852	275,333	-	28,315	1,326,400	-	1,810,900	(71,223)
<b>Cash, end of year</b>	123,943	1,252,097	-	79,830	141,259	-	1,597,129	1,668,352
	\$ 304,795	\$ 1,527,430	\$ -	\$ 108,145	\$ 1,467,659	\$ -	\$ 3,408,029	\$ 1,597,129